From:	(b) (6)
To:	(b) (6)
Subject:	O-1 to O-3 prebrief
Attachments:	8 May Brief V 1.0.ppt

<<8 May Brief V 1.0.ppt>> Please add as required

Situation



Rio Grande Valley (RGV)

- (b) (7)(E) miles of border with Mexico
- Border Patrol Stations
- Rio Grande City and McAllen Stations abut O-1 to O-3

Existing Pedestrian Fence is XX Xmiles

O-1 to O-3 last segmenst under Pedestrian Fence (PF) 225

- Comprises approximately (b) (7)(E) of border between Roma and Rio Grande City (see map)
- Original alignment adjusted due to flood plan agreement with IBWC
- Does not comprise existing(b) (7)(E) in RGV

South Texas is a high priority for Border Patrol

Acquisition Strategy and Timeline



- ✓ Flexible Approach;
- ✓ Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones)

Course of Action:

- Concurrently pursue Acquisition plans for both 'C' and MATOC strategies;
- Keep all options on the table;
- Develop branch and sequel strategies with clearly defined decision points.

Base Plan:

Segment	0-1	0-2	O-3
Acquisition Strategy			
Start			
Acquisition Plan Complete			
Base Contract Award			
Real Estate Certified			
Construction Complete			



Design



O-1 through O-3 will be constructed using:

- Existing Design
- TI Design Standards
- Bollard with Steel Plate









"Pivot" Plan



Aggressive planning and execution; retain flexibility to incorporate additional requirements

Consistent Approach:

- Real Estate & Environmental:
- Acquisition: O-1, 2, 3 vehicles; existing vehicles in supporting USACE Districts
- Risk: Real Estate driven
- Budget: Detailed estimates; risk-burdened
- Staffing: Corridor alignment;

Leverage existing capabilities and capacities in supporting Districts



From:	(b) (6)
To:	(b) (6)
Cc:	(b) (6)
Subject:	O-1 to O-3 prebrief
Attachments:	8 May Brief V 1.1.ppt

Updated slides <<8 May Brief V 1.1.ppt>>

Situation



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Acquisition Strategy			
Start			
Acquisition Plan Complete			
Base Contract Award			
Real Estate Certified			
Construction Complete			



Design



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Bollard





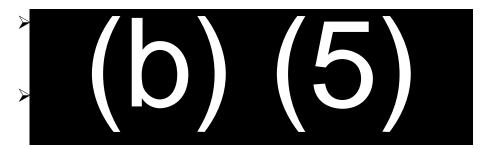
RE Activities TI – RGV – Segments O-1,2,3



ROM RE Budget: (b) (5)

Projected RE Schedule: (b) (5)
➤ O-3: (b) (5)
➤ O-1: (b) (5)
- Starr County; (b) (5)
> O-2: (b) (5)
- Starr County + more new owners; (b) (5)

Key Assumptions:



Land Acquisition Options: (will be evaluated tract-by-tract)

(b) (5)

Significant Risks:(b) (5)



From: (b) (6) To: (b) (6) (b) (6) Cc: Subject: RE: CIR Pre brief Tuesday, May 07, 2013 10:31:36 AM Date: Attachments: 8 May Brief V 3.1.ppt Attached is briefing for today <<8 May Brief V 3.1.ppt>> (b) (6) CTR-LMI **BPFTI PMO** (b) (6) -----Original Appointment-----(b) (6) From: Sent: Wednesday, May 01, 2013 3:00 PM (b) (6) To: (b) (6) Cc: Subject: CIR Pre brief When: Tuesday, May 07, 2013 11:00 AM-11:45 AM (UTC-05:00) Eastern Time (US & Canada). Where: B155 Large conf room (b) (7)(E)

Purpose: Pre-brief for meeting with Mr. (b) (6) on 5/7

CBP Office of Administration Facilities Management and Engineering

O-1 to O-3 Planning Brief





Agenda



Purpose: Discuss O-1 to O-3 Planning Process and Use on Other Potential CIR Related Projects

- RGV Sector Numbers
- Situation
- Acquisition Strategy and Timeline
- Budget
- Design
- Real Estate
- Environmental
- Risks
- Staffing
- Adapting to Change
- Next Steps



Rio Grande Valley Sector Numbers





Source: U.S. Customs and Border Protection, as reported in the USA Today (April 2, 2013) *Only Tucson Sector has more apprehensions at 120,000



Situation



Rio Grande Valley (RGV)

- miles of border with Mexico
- Border Patrol Stations
- Rio Grande City and McAllen Stations abut O-1 to O-3
- Existing Pedestrian Fence is miles
- O-1 to O-3 segments originally under Pedestrian Fence (PF) 225
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Acquisition Strategy and Timeline



- ✓ Flexible Approach;
- ✓ Leverage multiple vehicles (Existing MATOC, New MATOC, Stand-Alones)

Course of Action:

- Concurrently pursue Acquisition plans for both 'C' and MATOC strategies;
- Keep all options on the table;
- Retain flexibility to seize opportunities.

Base Plan:

Segment	O-3	0-1	0-2
Acq Strat			
Start			
Acq Plan Complete			
Base Contract Award			
RE Certified			
Construction Complete			



Budget



Total: (b) (5)

Primary Drivers:

Construction:

(b) (5)

- Real Estate:
- Contingency (Risk):
- Program and Construction

Management:



- Design:
- Environmental



Design



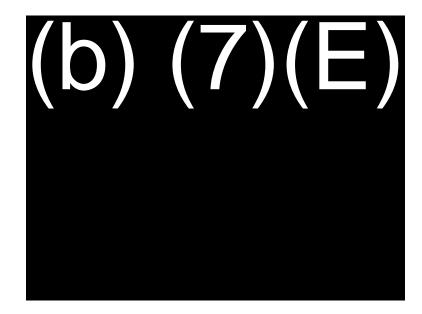
O-1 through O-3 will be constructed using:

- Existing Design
- TI Design Standards

Bollard with Steel Plate









Real Estate



- ROM RE Budget: (b) (5)
- Projected RE Schedule: (b) (5)
 - ≻ O-3: (b) (5) In Hidalgo County; Owners already ID'd; Title work underway)
 - > O-1: (b) (5) Starr County; (b) (5)
 - > O-2: (b) (5) Starr County + more new owners; (b) (5)
- Key Assumptions:

Land Acquisition Options: (will be evaluated tract-by-tract)

- (b) (5)
- Significant Risks: (b) (5)



Environmental



- 2008 Environmental waiver applies
- CBP will maintain strong environmental stewardship
- Strong proactive outreach program required



Risk



- 3 Point Estimate:
 - Low: (b) (5)
 - Medium:
 - High:
- Top Risk Categories:
 - Real Estate
 - Latent Conditions
 - Contractor Performance
- Milestones Affected (In order of frequency):
 - Construction Start Date
 - Obtain ROE-SE
 - Real Estate Certification



Staffing



BPFTI

- Align PMs by corridors (Border Patrol style)
 - Example: PM to oversee and monitor San Diego, El Centro and Yuma
- Flex capability by using Sector PM/CORs
- Surge capability by tapping into Facilities PMs

ECSO

- Utilizing current staffing
- Leveraging existing USACE Districts capabilities
- Complementing CBP corridors
- Leveraging surge capabilities within USACE



Adapt to Changing Requirements



Aggressive planning and execution; retain flexibility to incorporate additional requirements

Consistent, Scalable Approach:

- Real Estate & Environmental
- Acquisition: O-1, 2, 3 vehicles, existing vehicles in supporting Districts
- Risk: Real Estate driven
- Budget: Detailed estimates; riskburdened
- Staffing: Corridor alignment

Leverage existing capabilities and capacities in supporting Districts

Past Success on Similar Programs

\$1.099B Program
USACE execution of (b) (7)(E)
VF300
\$255M Program

USACE execution of (b) (7)

High visibility, high political interest

4 executing Districts in 2 Divisions

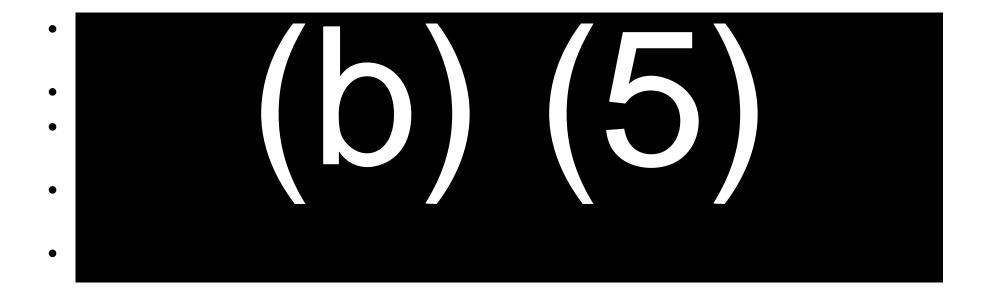
525+ USACE employees across 37 Divisions, Districts, and Labs

Environmental, Real Estate, and Strategic Communications



Next Steps



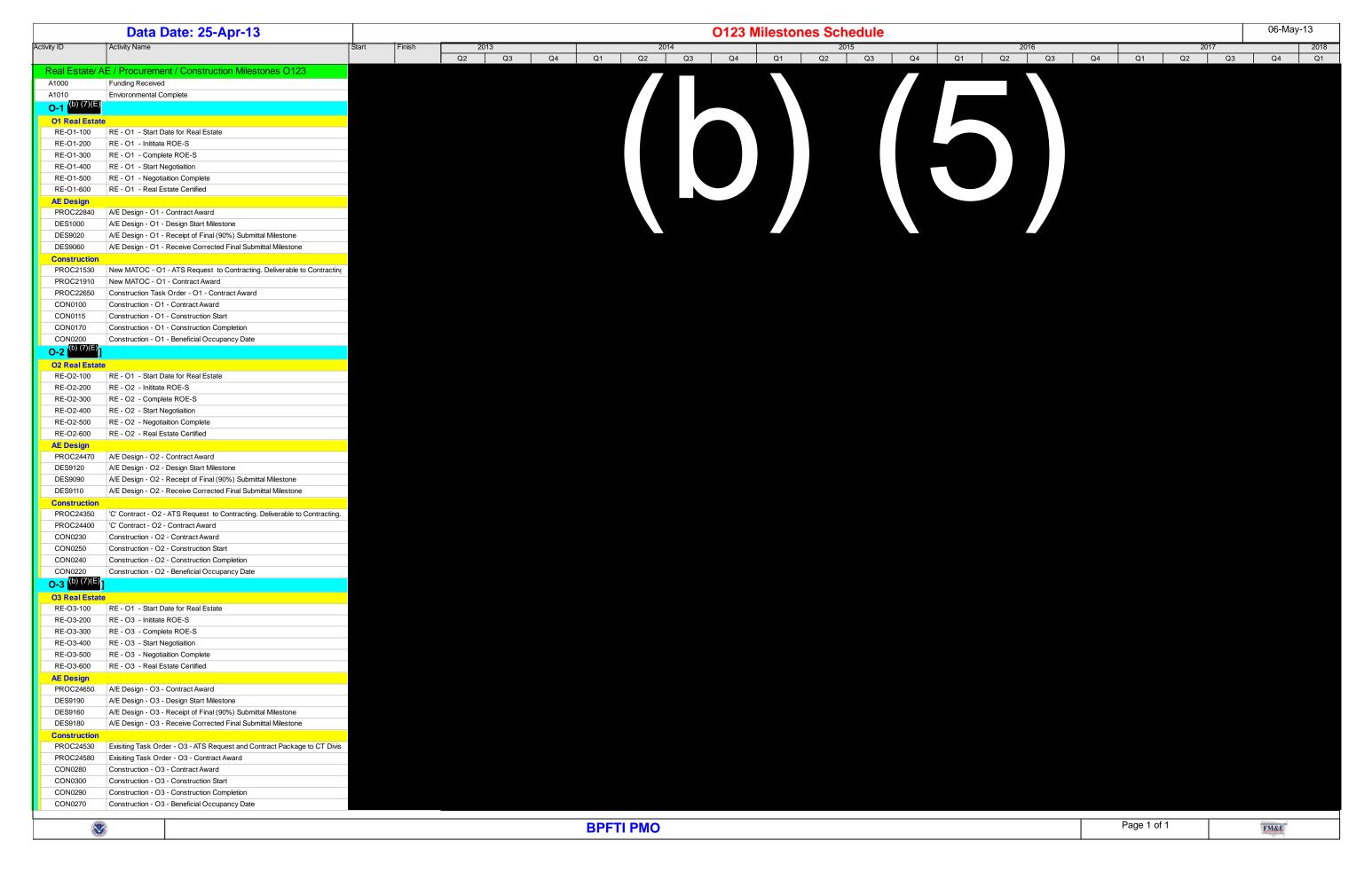


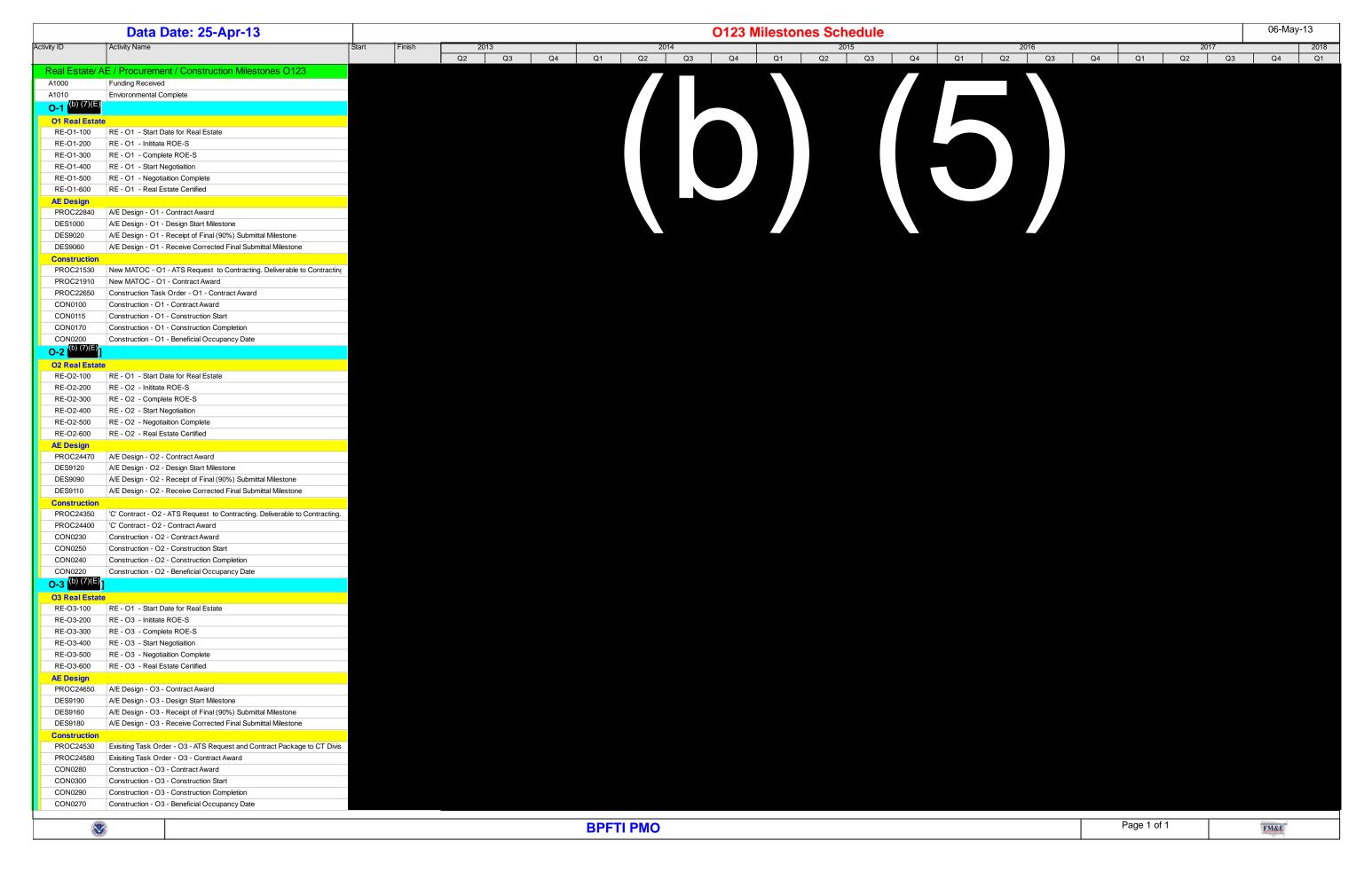


From: (b) (6) (b) (6) To: (b) (6) Cc: Subject: CIR Pre brief Start: Tuesday, May 07, 2013 11:00:00 AM End: Tuesday, May 07, 2013 11:45:00 AM Location: B155 Large conf room/ (b) (7)(E) O-1-2-3 Milestones-v3.pdf O-1-2-3 Milestones-v3.pdf 8 May Brief V 3.2.ppt Attachments:

Purpose: Pre-brief for meeting with Mr. (b) (6) on 5/7

<<O-1-2-3 Milestones-v3.pdf>> <<O-1-2-3 Milestones-v3.pdf>> <<8 May Brief V 3.2.ppt>>





CBP Office of Administration Facilities Management and Engineering

O-1 to O-3 Planning Brief





Agenda



Purpose: Discuss O-1 to O-3 Planning Process and Use on Other Potential CIR Related Projects

- RGV Sector Numbers
- Situation
- Acquisition Strategy and Timeline
- Budget
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Situation



Rio Grande Valley (RGV)

- miles of border with Mexico
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Acquisition Strategy and Timeline



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Course of Action:

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- Keep all options on the table;
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Base Plan:

Segment	O-3	0-1	O-2
Acq Strat			
Start			
Acq Plan Complete			
Base Contract Award			
RE Certified			
Construction Complete			



Design



O-1 through O-3 will be constructed using:

- Existing Design
- TI Design Standards

Bollard with Steel Plate







Real Estate



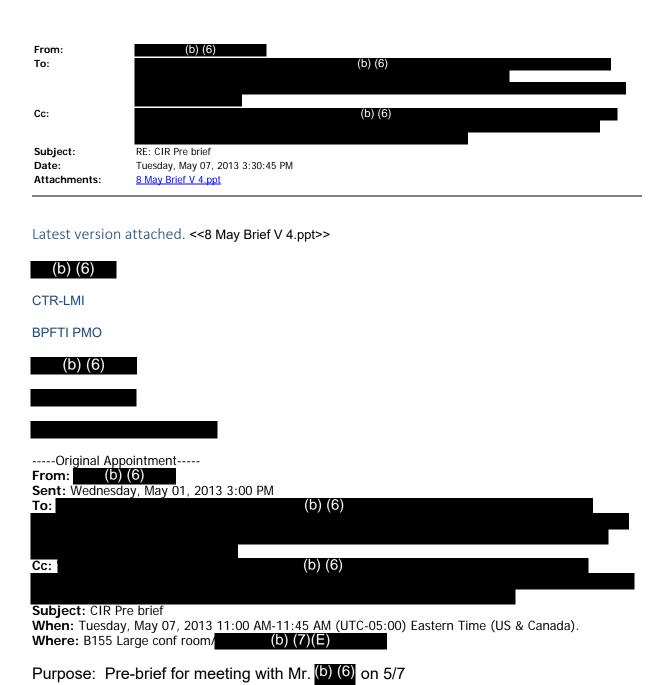
- ROM RE Budget: (b) (5)
- Projected RE Schedule: (b) (5)

 - > O-1: (b) (5)
 - County + more new owners;County + more new owners;(b) (5)
- Key Assumptions:

Land Acquisition Options: (will be evaluated tract-by-tract)

- (b) (5)
- Significant Risks: (b) (5)





CBP Office of Administration Facilities Management and Engineering

O-1 to O-3 Planning Brief





Agenda



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Acquisition Strategy and Timeline



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 - Award on existing MATOC must be made by Feb 15
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Plan:	Acq Strat			
	Start			
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	Base Contract Award			
	Design Complete			
	RE Certified			
U.S. Customs				
Border Prote	ction		BW11 FOIA CBP 002206	

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Real Estate



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In Hidalgo County; Owners already ID'd; Title work underway)

Starr County(b) (5)

Starr County + more new owners; (b) (5)

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 - (b) (5)
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 - (b) (5)
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From: (b) (6) (b) (6) To: (b) (6) Cc: Subject: RE: CIR O-1 thru O-3 Brief Tuesday, May 07, 2013 3:31:12 PM Date: 8 May Brief V 4.ppt Attachments: <<8 May Brief V 4.ppt>> (b) (6) CTR-LMI **BPFTI PMO** (b) (6) -----Original Appointment-----From: (b) (6) Sent: Monday, May 06, 2013 6:32 AM To: (b) (6) (b) (6) Cc: Subject: FW: CIR O-1 thru O-3 Brief When: Wednesday, May 08, 2013 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada). Where: BPFTI Large Conf Room/ VTC/ Importance: High (b) (6) asked me to forward this invite to you -----Original Appointment-----(b) (6) From: Sent: Tuesday, April 23, 2013 4:31 PM (b) (6) To: (b) (6) Cc: Subject: CIR O-1 thru O-3 Brief When: Wednesday, May 08, 2013 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada). Where: BPFTI Large Conf Room/ VTC/ (b) (7)(E) Importance: High Purpose is for TI Director (b) (6) to update XD and other Directors on status and path forward.

Agenda and read aheads forthcoming.

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R/

CBP Office of Administration Facilities Management and Engineering

O-1 to O-3 Planning Brief





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U.S. Customs				
Border Prote	ction		BW11 FOIA CBP 002214	

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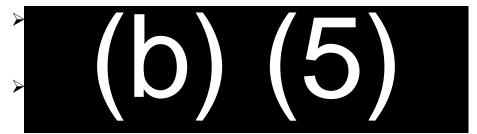
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